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Office of the Chancellor

Records, 1914-2006

UA 041

Office of the Chancellor Records, 1914-2006

UA 041

227 c.f. (226 cartons, 1 document box, 1 flat box)

ABSTRACT

This collection contains the records of the Office of the Chancellor. The chancellor is the chief executive officer of IUPUI and oversees the development and the operation of the campus. In 1974 the chancellor received the additional title of vice president of Indiana University and in the title was changed to executive vice president of Indiana University. The chancellor is also IUPUI's principal representative to the general community.

The collection includes correspondence, memoranda, minutes, reports, university publications, and files documenting the chancellor's role in managing IUPUI and the administrator's involvement with community, regional, and national organizations.

ACCESS

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ACQUISITION

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HISTORICAL NOTE

In 1968 the Indiana University programs in Indianapolis were brought together into one administrative unit, Indiana University-Indianapolis (IUI). Maynard Hine, dean of the IU School of Dentistry, became the chancellor of IUI. Hine had joined the faculty of the School of Dentistry in 1944 and became the school's dean in 1945. In 1969 IUI and the Purdue University Indianapolis Regional Campus merged to form IUPUI, and Hine became the chancellor.

During his four years as chancellor, Hine faced many challenges. He had to oversee the merging of the two regional campuses into a single entity. This process, complicated by the faculty-centric IU culture vs. the top-down management style of Purdue, included combining academic departments from the two campuses and developing organizational entities and procedures for the operation of IUPUI. He had to convince the faculties and staffs of the two campuses that the merger could work. He had to persuade the Indianapolis political and civic leaders, many of whom wanted the city to have a state university that was separate from IU and Purdue, that IUPUI was in the best interests of Indianapolis. Finally, he had to sell IUPUI to the general public as a university that could meet their needs.

Hine stepped down in 1973 when he reached the mandatory retirement age for senior administrators in the IU system (which Hine referred to as “statutory senility.”) His successor as chancellor was Glenn Irwin, the dean of the IU School of Medicine. Irwin, a 1944 graduate of the School of Medicine, joined the school's faculty in 1950 and became dean in 1965. A 1974 reorganization of the university's administration under President John Ryan gave Irwin the additional title of vice president of Indiana University. In this position Irwin had supervisory authority over the schools unique to IUPUI and the IU systemwide Schools of Business, Continuing Studies, Dentistry, Medicine, Nursing, Public and Environmental Affairs, and Social Work.

During his 13 years as chancellor, Irwin oversaw the continuing growth of IUPUI's academic programs. His major focus, however, was on the physical development of the campus. \$229 million were spent to build several new classroom buildings, parking garages, and athletic facilities.

Irwin retired in 1986 and was succeeded by Gerald Bepko, dean of the IU School of Law-Indianapolis. Bepko, a former special agent with the Federal Bureau of Investigation, joined the law school's faculty in 1973. He became an associate dean in 1979 and dean in 1982. Like Irwin, Bepko was an IU vice president with supervisory authority over both campus and systemwide schools. In 1991 Bepko became chair of the University Operations Cabinet, which reviewed and revised IU's non-academic policies with the goal of controlling costs and increasing efficiencies.

As chancellor, Bepko worked to strengthen IUPUI's position within Indiana's higher education system and to make it a model urban university. He stressed the “research corridor” of IU-Bloomington, Purdue-West Lafayette, and IUPUI, where research in such

fields as technology and the life sciences would aid in the economic development of Indiana and help slow the migration of the state's college graduates to other parts of the country. During Bepko's years as chancellor, several new undergraduate and graduate programs were added, and University College was created. It provided orientation, mentoring and tutoring programs, and learning communities to help first-year students stay in school.

Bepko originally planned to retire as chancellor at the end of June 2003, but his plans changed when IU president Myles Brand resigned at the end of 2002 to become president of the National Collegiate Athletic Association. The IU Board of Trustees appointed Bepko interim president of IU, a position he held until Adam Herbert became president on August 1, 2003.

When Bepko became IU's interim president, the trustees named William Plater, IUPUI's executive vice chancellor and dean of the faculties, acting chancellor for IUPUI. Plater served in the position until June 2003, when Charles Bantz, provost and senior vice president for academic affairs at Wayne State University in Detroit, became IUPUI's fourth chancellor. He is the first IUPUI chancellor who did not have previous ties to the university.

At the December 2003 ceremony marking his installation as chancellor, Bantz announced goals to double its efforts in several areas by 2010, including the number of bachelor degrees annually awarded, the amount of money for research that the campus receives, IUPUI's efforts at community partnerships, the number of students doing internships, the number of students in service learning, the transfer of research that will help Indiana's economy, and achievements in diversity. IUPUI has since received several awards related to community service and civic engagement.

In 2004 the Campaign for IUPUI, a comprehensive fundraising campaign launched under Gerald Bepko, ended after raising slightly over \$1 billion, the first time that a campaign by a public university in Indiana had surpassed the \$1 billion mark. It also made IUPUI one of only 22 universities in the United States up to that time that had completed campaigns that had reached that mark.

Bantz's role within the IU system changed in 2006 as part of an administrative reorganization sparked by faculty complaints at IU-Bloomington. Under the reorganization, the IU president has direct responsibility for the administration of the Bloomington campus. Bantz is the executive vice president of IU as well as chancellor of IUPUI. He oversees the academic and administrative affairs at IUPUI and the IU regional campuses.

REFERENCES

Gray, Ralph D. *IUPUI – The Making of an Urban University*. Bloomington and Indianapolis: Indiana University Press, 2003

RELATED MATERIALS

UA 044 Office of the Dean of the Faculties/Executive Vice Chancellor Records, 1966-2005

SCOPE AND CONTENT NOTE

The collection consists of the records from the Office of the Chancellor. The bulk of the collection covers the years 1969-2003, with the largest portion coming from the years 1986-2002. The files are generally arranged in alphabetical order.

The collection consists of seven series: Maynard Hine Records, Glenn Irwin Records, Gerald Bepko Records, Charles Bantz Records, William Spencer Records, Robert Baxter Records, and Videotapes.

Maynard Hine Records, 1914-1977, contain correspondence, minutes, speeches, newsletters, and reports. Hine's records document the creation of the administrative infrastructure of the new university. His speeches illustrate Hine's vision for IUPUI and the arguments he used to gather support for IUPUI. There are also records relating to the professional dental organizations that Hine belonged to and records documenting IU's efforts to celebrate the American Bicentennial in 1976.

Glenn Irwin Records, 1939-1987, contain correspondence, minutes, speeches, newsletters, and reports. Irwin's records document the continued development of IUPUI's academic program and the number of building projects that took place during Irwin's term as chancellor. The chancellor's newsletter, started by Irwin and sent out to community leaders, donors, and others, highlights significant events and milestones in IUPUI's history.

Gerald Bepko Records, 1967-2006, contain correspondence, minutes, speeches, newsletters, and reports. Bepko's records document the continued growth of IUPUI, the redevelopment of the area surrounding the campus, and issues in Indiana higher education that involved IUPUI. Bepko continued the chancellor's newsletter, and his State of the Campus speeches are another means that Bepko used to highlight important aspects of IUPUI's development. There is a significant amount of correspondence to and from the Indiana Commission for Higher Education on a number of topics, most notably about the creation of a community college system in Indiana. The records also contain information about the articulation agreements between IUPUI and Ivy Tech State College.

Charles Bantz Records, 1981-2006, contain mainly correspondence. The records document the earliest years of Bantz's term as chancellor.

William Spencer Records, 1964-1992, contain correspondence, reports, and newspaper clippings. Spencer joined the IU Downtown Campus in 1966 as university relations

officer and later served as assistant to the chancellor. His records document IUPUI's long range planning activities. The records also contain information about enrollment at IUPUI and the history of IUPUI, most notably the merger.

Robert Baxter Records, 1965-1987, contain correspondence and reports. Baxter served as special assistant to the chancellor from 1975 to 1991. Much of Baxter's work focused on campus development, revitalization efforts in the neighborhoods around IUPUI, and large-scale public-private activities in which IUPUI was involved. The records contain significant amounts of information about the Natatorium, Lockefield Gardens, the National Sports Festival, the Pan American Games, other athletic events and organizations, and urban revitalization.

Videotapes, 1989-2003, contain videotapes produced by IUPUI or by outside sources. Some of the videotapes feature IUPUI events or are IUPUI informational or promotional items, while other videotapes are about Indianapolis or more general topics.

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